Projacs
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بروجاكس للتدريب والتطوير
Projacs Training and Development

Program Management Professional (PgMP)® – Preparation Course – Certified Program

إدارة برامج مشاريع – التحضير لشهادة استشاري – معتمد عالمياً

04 – 08 October 2020

Dubai / United Arab Emirates

A Member of:
PROJACS ACADEMY

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Introduction

Program Management Professional (PgMP)® Certification is the PMI's newest credential that has been developed to demonstrate the skills of professionals who manage multiple related projects (programs) that are aligned with an organization's strategy.

The need for Standards for program management was determined during the development of PMI's Organizational Project Management Maturity Model (OPM3®), which takes a comprehensive look at the practices of project, program and portfolio management

The PgMP® is a credential that recognizes demonstrated experience, skill, and performance in the oversight of multiple, related projects that are aligned with an organizational objective and strategic goal. Candidates for the PgMP® manage a program's resources to ensure its ultimate success and are responsible for its modification and decision making that advance strategic and business objectives ensuring the ultimate success and acceptance of the program.

Objectives

By the end of this course practitioners shall learn to:
The participants will gain a detailed knowledge and understanding of how Program managers define and initiate programs, assign project managers to manage cost, schedule, and performance of component projects and oversee multiple projects directed to achieving the strategic goals

Who Should Attend?

Managers of PMs, , PMP®, project manager, program manager, portfolio manager, PMO manager, Project management office director, program management office manager, Senior PM practitioners.

Course Outline

Day #1

- The Program Management Environment
- Project management body of knowledge PMBOK® Guide
- Project, Program and Portfolio
- Understand the Relation of Program Management to the Business Environment
- Objectives of Organizational Governance
- The Relationship of Portfolio and Change Management to Program Management
- The Program Life Cycles: The Program Road Map
- How Program and Product Lifecycle Differ?
- Using the Program Life Cycle for Organizational Success
- Benefits Management for Programs
- Program Stakeholders Management and Communication
- Program Governance through Phase Gate Reviews
- Developing the Soft Side of the Program Manager
    - Leading through Effective Communication of Vision
    - Influencing Skills
    - Negotiation Skills

Workshop: Review Questions

Day #2

Program Management Process Groups

Initiating Processes

- The Program Initiation Team
- Defining the Program Mission
- Elaborating Program Scope
- The Program Charter
- Program Benefits Delivery
- Program Stakeholders Analysis

Workshop: Review Questions

Planning Processes

- Key Deliverable of Program Planning
- Program Management Plan
- Program Planning Integration
- Formalizing the Program Scope
- Developing Program Work Breakdown Structure
- Program Estimating and Budgeting
- Planning Program Resources

- Schedule Program Work
- Planning Program Communication
- Risk Management Planning

Day #3

Planning Processes (Cont.)

- Program Purchase Planning
- Program Contract Planning
- Positioning the Program for Success
- Planning Throughout the Program Life Cycle

Workshop: Review Questions

Execution Processes

- Managing Program Execution
  - Delivering Program Work
  - Overcoming Obstacles to Success – Issues and Constraints
  - Tracking Program Progress
  - Program Change Management
  - Chartering and Transitioning Constituent Projects
- The Program Team
  - Team Building
  - Performance Assessment
  - Career Development
- Program Stakeholders Management
- Program Communication and Information Distribution
- Program Quality Assurance
- Program Contract Execution

Workshop: Review Questions

Day #4

Execution Processes (Cont.)

- Program Communication And Information Distribution
- Program Quality Assurance
- Program Contract Execution

Workshop: Review Questions

Monitoring and Controlling Process Group

- The Monitoring and Controlling Process
  - Gather and Report Performance Data
  - Assemble and Analyze Program Data
  - Take Corrective Action
- Program Change Control
  - Identify, Document and Evaluate Program Change Request

- Communicate Program Change Request Decisions
- Program Issue Management
- Program Communication and Reporting
- Types of Program Internal Control

Workshop: Review Questions

Day #5

Closing Process Group

- Program Component Closure
  - Create Program Closure Report
  - Conduct Program Lessons Learned Sessions
  - Transition Program to Operations

Workshop: Review Questions

Managing Life Cycle Program Process Interactions through Program Configuration Management

Program Management Process Mapping

- Types of Programs
- Program Vision
- Defining the Course
  - As-Is Processes
  - Could-Be Processes
  - Should-Be Processes
  - Milestone Plan

Program Management Office for The Program

- Why a Program Management Office?
- Key Essentials for any Program Management Office
- Implementation Plan for the Program Management Office

Program Management and OPM3®

- Project Management Maturity: The Evolving Organization
- Project Management Maturity Models

Workshop: Review Questions

Building and Implementing Your Personal PgMP® Certification Road Map

- PgMP® Credential Process
- Procedures for The Multi Rater Assessments
- Competency Evaluation Areas

Training Method

- Pre-assessment
- Live group instruction
- Use of real-world examples, case studies and exercises
- Interactive participation and discussion
- Power point presentation, LCD and flip chart
- Group activities and tests
- Each participant receives a binder containing a copy of the presentation
- slides and handouts
- Post-assessment

Program Support

This program is supported by interactive discussions, role-play, and case studies and highlight the techniques available to the participants.

Schedule

The course agenda will be as follows:

- Technical Session 08.30-10.00 am
- Coffee Break 10.00-10.15 am
- Technical Session 10.15-12.15 noon
- Coffee Break 12.15-12.45 pm
- Technical Session 12.45-02.30 pm
- Course Ends 02.30 pm

Course Fees*

- **2,950USD**
  **VAT is Excluded If Applicable*

مقدمة

برنامج إدارة المشاريع الفنية PgMP® شهادة الاعتماد هو احدث مؤشر مديري المشتريات الذي تم وضعه لشرح مهارات المهنيين الذين يقومون بإدارة المشاريع ذات الصلة -متعددة (البرامج) -التي تتماشى مع استراتيجية المؤسسة.

وتم تحديد الحاجة إلى وضع معايير لإدارة البرنامج خلال وضع مؤشر مديري المشتريات في المشروع النموذجي النضج التنظيمي الإدارة OPM3® ، والذي يلقي نظرة شاملة على ممارسات المشروع والبرنامج وإدارة المحافظ الاستثمارية

و PgMP® التجربة أثبتت المهارة والأداء في الإشراف على المشاريع المتعددة ذات الصلة التي تتماشى مع الهدف التنظيمي والهدف الاستراتيجي. والمرشحين لإدارة الموارد PgMP® برنامج لضمان نجاحه في نهاية المطاف، وهي المسؤولة عن تعديل وصنع القرار وضمان النجاح في نهاية المطاف ، وقبول البرنامج.

أهداف البرنامج

في نهاية هذه الدورة المتدربين سوف يتمكن المتدربون من:
سيقدم المشاركون بالحصول على معرفة تفصيلية وفهم كيفية تعريف مديري البرنامج ، وتعيين مديري المشاريع لإدارة التكلفة ، والجدول الزمني ، وأداء المشروعات والإشراف على عنصر عدة مشاريع موجهة لتحقيق الأهداف الاستراتيجية

الحضور

المدراء ، مدير المشروع عن بعد ، مدير البرنامج ، مدير محفظة ، مدير مكتب إدارة المشروع ، مدير مكتب الإدارة ، ومدير برنامج مكتب الإدارة ، وكبار العاملين في المشروع.